



Establishing a High-Impact Strategy & Consulting Office for a Global F&A Transformation Program

Service Area Alignment

- ✓ Improving Operational Governance & Visibility
 - ✓ Scaling Without Chaos
 - ✓ Consolidating Data for Informed Decision-Making
-

Client Overview

A global business (confidential) launched a multi-continent Finance & Accounting (F&A) transformation program to enhance efficiency, automate processes, and streamline financial operations.

With a \$5+ million budget, the client needed a structured Strategy & Consulting Office to track initiatives, enforce governance, and provide data-driven insights to the CFO and transformation leaders.

Challenges

The organization faced critical gaps in governance, execution, and strategic decision-making:

- **No centralized strategic governance** – Needed a structured PMO-like framework for initiative tracking.
 - **Lack of visibility on execution** – Required automated reporting & dashboards for multi-region insights.
 - **Stakeholder alignment & process adoption** – Needed standardized processes & RACI matrices across all initiatives.
 - **Operational & technical gaps** – Required hands-on tool configuration, training, and troubleshooting.
-

Our Approach & Solution

Step 1: Establishing the Strategy & Consulting Office

- Designed and implemented a **structured Strategy & Consulting Office** to oversee all transformation initiatives.
- Defined a **program portfolio management system** using a **confidential SaaS tool** for structured initiative tracking.
- Created **SOPs, RACI matrices, and governance models** to standardize execution.

Step 2: Enabling Program Execution & Governance

- **Developed reporting templates & executive dashboards** to provide 100% visibility into multi-continent projects.
- Provided **hands-on support** to initiative owners & project managers to configure projects in the SaaS platform.
- Led **regular progress reviews** to **synthesize insights, risks, and challenges** for the CFO & leadership team.



Step 3: Scalability & Execution

- **Advised on key transformation projects**, including **new F&A SaaS tool selection** and **RPA implementation in Accounts Receivables**.
- Ensured all processes met **finance transformation best practices**, improving compliance and efficiency.

Results & Impact

 **Fully operational Strategy & Consulting Office** established within the transformation program.

 **100% visibility into key F&A initiatives** with structured governance and dashboards.

 **Improved executive decision-making** with **data-driven reporting** to the CFO & leadership.

 **5-star client review** for excellence in **strategic operations & program governance**.

Client Feedback

"Rahul has provided excellent support to our strategic operations. He's been instrumental as we've evaluated and reconfigured our internal strategic consulting operations."

Final Takeaways

- **A structured governance office** is essential for complex, multi-continent transformation programs.
 - **Executive visibility & reporting** enable better **strategic decision-making**.
 - **Process standardization & automation** improve operational efficiency at scale.
-

About PPS Consulting

PPS Consulting specializes in structured business scaling, process automation, and governance optimization. We work with SMEs and global companies to streamline operations, enhance efficiency, and implement sustainable growth strategies.

Want to achieve similar results? Let's talk!

consult@ppsconsulting.biz / www.ppsconsulting.biz